Investor Relations 2026

DOOSAN ROBOTICS

2Q26 Earnings Release

DOOSAN

Disclaimer

The information herein is provided for your information purposes only and contains preliminary figures which may be materially different from the final figures.

Forecasts and projections contained in this material are based on current business environments and management strategies, and they may differ from the actual results upon changes and unaccounted variables. We make no guarantees and assume no responsibility for the use of information provided. We trust your decisions will be based on your own independent judgment.

Financial data in this presentation is on a IFRS consolidated basis.

Chapter 1.

2Q 2026 Results

2Q 2026 Results (Consolidated)

- Revenue up +290% y-y, driven by expanded large-scale orders from key customers,and contributions from ONExia
- SG&A expense increased due to expansion of the DRA and higher personnel costs from AI-related R&D hiring

Units : KRW mn, %

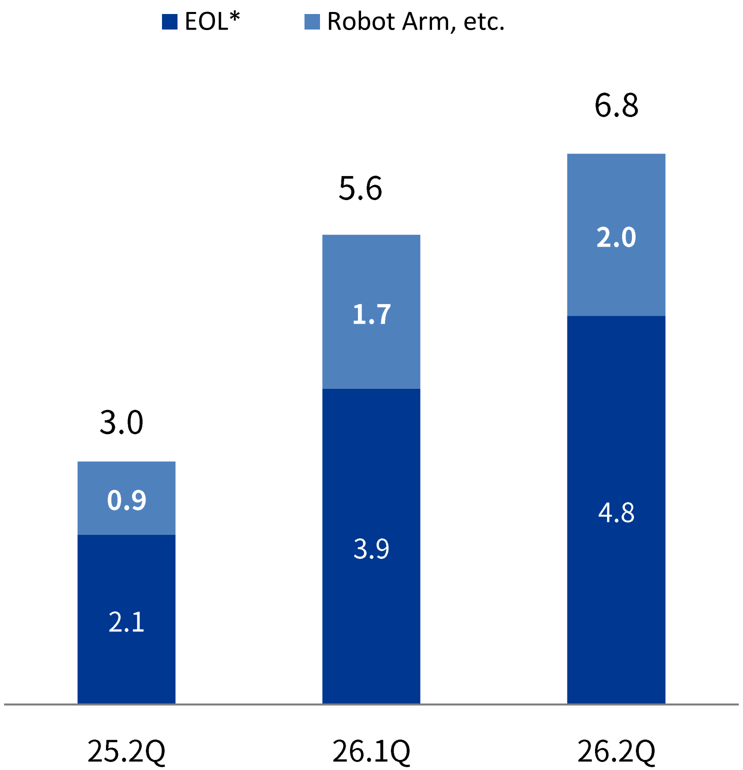
	25.2Q	26.1Q	26.2Q	QoQ	YoY
Sales	4,532	15,295	17,674	15.6%	290.0%
Operating Profit	-15,650	-12,069	-14,417	-2,348	+1,233
EBITDA	-14,091	-8,815	-11,261	-2,446	+2,830
Net Income	-16,567	-9,165	-12,792	-3,627	+3,774
Net Debt	-253,601	-211,284	-202,361	+8,923	+51,054
Liability/Equity Ratio (%)	5.0%	17.8%	34.2%	16.4%p	29.2%p

2Q 2026 Results - Doosan Robotics Americas

- DRA revenue increase +127% y-y backed by strong EOL performance (+130% y-y)
- 2026 sales is expected to grow 50% y-y, supported by strong growth in EOL and facility expansion/relocation

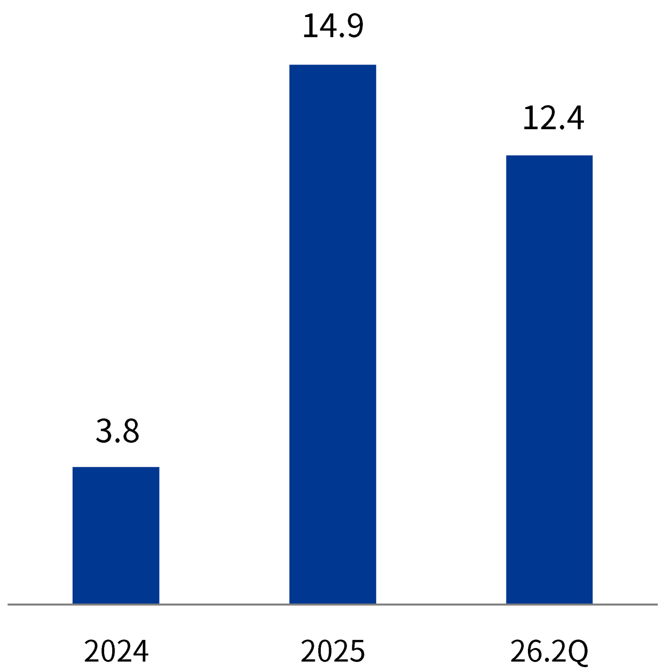
[Sales]

Units : USD M



[Order backlog]

Units : USD M



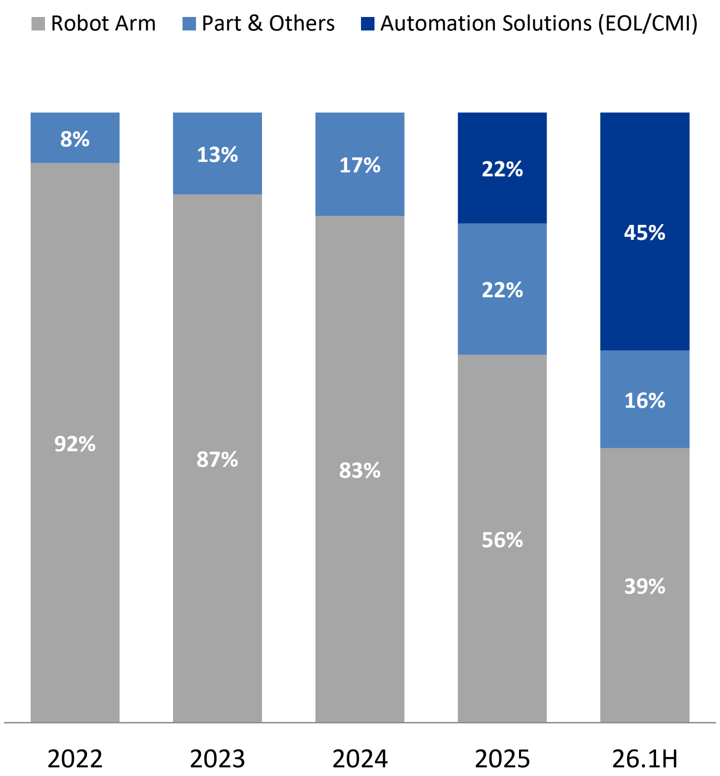
* End-of-Line process, referring to the final manufacturing stage involving packing and palletizing of finished products

* Source: Company Data

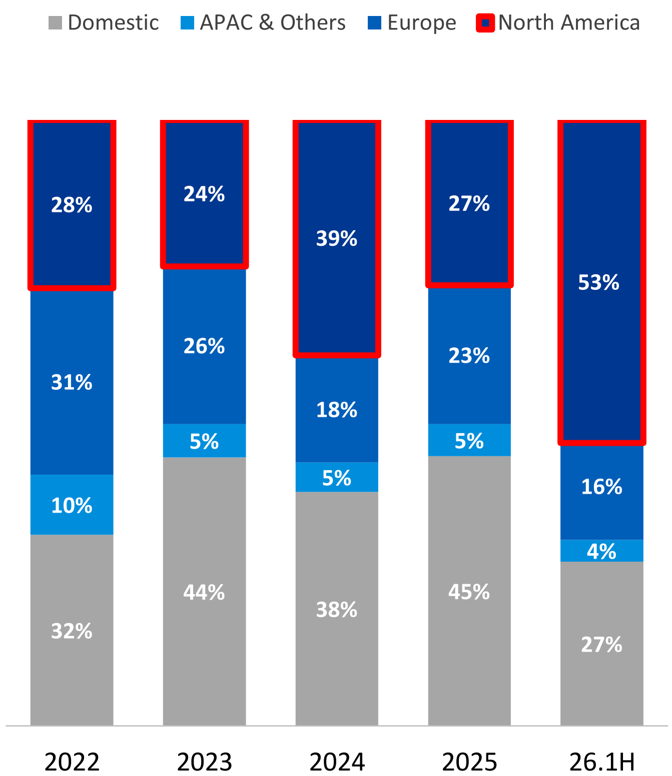
2Q 2026 Results (Consolidated)

- North America Solutions revenue contribution increased to 53% in 1H2026

[Revenue mix by Segment]



[Revenue mix by Region]



* Source: Company Data

Chapter 2.

Industrial Humanoid

Driving AI-led technology innovation for 'Industrial humanoids'

- Scale up North America solution business leveraging ONExia acquisition
- Lead the Physical AI market through 'Industrial Humanoid' embedding with Cobot Arm with skilled-worker- level intelligence
- Continued in-organic growth to strengthen leadership in Physical AI

2026 growth strategy	*Roadmap*	Progress status
• **Strengthening business model to AI robot solutions** – Plug & Play Integration; Arm + S/W + AI • **Expanding competitiveness in North America solution market**	AI Solutions	• **Expanding AI solutions line-up** – Unveiled AI-powered palletizing solution 'PalletizHD+' at Automate 2026 – Development of new application processes • **DRA Relocation/expansion, along with ongoing hiring**
• **Enhancing Cobot ARM competitiveness** – Product quality improvement and next-generation models development	ARM	• **Next-generation robot arm development** – Enhancing performance and developing safety feature • **Opened expanded EU branch in Frankfurt, Germany** – Strengthening sales presence through integrated A/S service
• **Establishing proprietary AI platform & data infrastructure** - Advancing AI task intelligence models	Industrial Humanoid	• **Enabling task intelligence for perception AI** • **Leading the government' robotics support programs** - Detailed project selection results expected by 3Q2026
• **In-organic growth through M&A**	In-organic	• **Exploring additional technology acquisition opportunities through M&A and partnerships**

Chapter 3.

Appendix

Financial Summary

Financial Summary

Units : KRW mn, %

	2022.12	2023.12	2024.12	2025.12	2026.06	YoY
Total Asset	62,618	456,422	421,691	399,370	441,861	42,491
Current Asset	38,837	426,105	342,029	266,961	299,858	32,897
- Cash & Cash Equivalent	8,119	382,006	275,216	197,138	252,361	55,223
Non-current Asset	23,782	30,317	79,662	132,409	142,003	9,594
Total Liability	19,853	17,614	19,190	50,775	112,629	61,854
Current Liabilities	14,737	13,353	15,446	27,821	21,595	-6,226
Non-current Liabilities	5,116	4,261	3,743	22,954	91,034	68,080
- Debt	-	-	-	-	50,000	50,000
Total Equity	42,765	438,808	402,501	348,595	329,232	-19,363
Net debt*	-8,119	-382,006	-275,216	-197,138	-202,361	-5,223
Liability/Equity Ratio	46.4%	4.0%	4.8%	14.6%	34.2%	+19.6%pt

* Net debt : Debt – Cash & Cash Equivalent